



Automobile Club of Southern California

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Thomas V. McKernan
Chairman of the Board

February 19, 2014

Dear Bill:

I am extremely disappointed that I cannot be with you this evening due to a Board commitment. In thinking about this special recognition of your many contributions to the people of California, one does not know where to begin or how to prioritize your many accomplishments.

Over many years, you built an unparalleled reputation for knowledge, trust, and integrity – a set of attributes not seen often enough today so in this regard, you are also an example for others.

From the Constitutional Revision Commission to the California Business Roundtable, to the California State University system, you have lent your many talents to the people of California. I am sure many others will recognize your long list of accomplishments.

I would like to thank you for all you have done for me. I have learned so much from you for so many years. I think we have known one another for 25 years. From our work together on a corporate Board to the great work of the California Business Roundtable, to the work on California Forward in recent years, your guidance, steady hand, and selfless support is leadership "PAR EXCELLENCE".

You are a leader – A person who cares deeply about California – A mentor and a true friend. Thank you for all you do for all of us.

Best regards,

Tom McKernan

TVM:nfh
February 19, 2014

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